



Barbican Centre Board

Date: WEDNESDAY, 23 NOVEMBER 2016
Time: 10.45 am
Venue: COMMITTEE ROOMS, 2ND FLOOR, WEST WING, GUILDHALL

Members: Deputy John Tomlinson (Chairman)
Deputy Dr Giles Shilson (Deputy Chairman)
Deputy John Bennett
Russ Carr
Stuart Fraser
Tom Hoffman
Wendy Hyde
Emma Kane
Roly Keating
Vivienne Littlechild
Deputy Catherine McGuinness
Sir Brian McMaster
Wendy Mead
Cllr Guy Nicholson
Trevor Phillips
Judith Pleasance
Keith Salway
Tom Sleigh

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Lunch will be served in the Guildhall Club at 1pm
N.B. Part of this meeting could be the subject of audio or visual recording

John Barradell
Town Clerk and Chief Executive

AGENDA

A number of items on the agenda have already been considered by the Board's Finance and Risk Committees and it is therefore proposed that they be approved or noted without discussion. These items have been marked with a star (*). Any Member is able to request that an item be unstarred and subject to discussion; Members are asked to inform the Town Clerk or Chairman of this request prior to the meeting.

1. **APOLOGIES**

2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**

3. **A) BOARD MINUTES**

To approve the public minutes and summary of the Barbican Centre Board meeting held on 21 September 2016.

For Decision
(Pages 1 - 6)

B) MINUTES OF THE FINANCE COMMITTEE

To receive the draft public minutes and summary of the Finance Committee of the Barbican Centre Board meeting held on 8 November 2016.

For Information
(Pages 7 - 10)

C) MINUTES OF THE RISK COMMITTEE

To receive the draft public minutes and summary of the Risk Committee of the Barbican Centre Board meeting held on 8 November 2016.

For Information
(Pages 11 - 14)

4. **OUTSTANDING ACTIONS OF THE BOARD**

Report of the Town Clerk.

For Information
(Pages 15 - 18)

5. **MANAGEMENT REPORT BY THE CENTRE'S DIRECTORS**

Report of the Managing Director.

For Information
(Pages 19 - 32)

6. **DIVERSITY AND INCLUSION UPDATE**

Report of the Head of HR.

(N.B. To be read in conjunction with the non-public appendix at Item 13).

For Information
(Pages 33 - 60)

7. **MUSIC PRESENTATION**
Report of the Director of Arts.
(N.B. To be read in conjunction with the non-public sections and appendix at Item 14).
For Information
(Pages 61 - 72)
8. ***GATEWAY 7 OUTCOME REPORT: INVESTMENT IN BAR OPERATIONS**
Report of the Chief Operating & Financial Officer.
For Decision
(Pages 73 - 78)
9. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**
10. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**
11. **EXCLUSION OF THE PUBLIC**
MOTION – That under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1, of Schedule 12A of the Local Government Act.
For Decision
12. **A) NON-PUBLIC BOARD MINUTES**
To agree the non-public minutes of the Barbican Centre Board meeting held on 21 September 2016.
For Decision
(Pages 79 - 84)
- B) NON-PUBLIC MINUTES OF THE FINANCE COMMITTEE**
To receive the draft non-public minutes of the Finance Committee of the Barbican Centre Board held on 8 November 2016.
For Information
(Pages 85 - 88)
- C) NON-PUBLIC MINUTES OF THE RISK COMMITTEE**
To receive the draft non-public minutes of the Risk Committee of the Barbican Centre Board held on 8 November 2016.
For Information
(Pages 89 - 92)
13. **DIVERSITY AND INCLUSION UPDATE: NON-PUBLIC APPENDIX**
Non-public appendix to be read in conjunction with Item 6.
For Information
(Pages 93 - 94)

14. **MUSIC PRESENTATION: NON-PUBLIC SECTIONS**
Report of the Director of Arts.
(N.B. to be read in conjunction with the public sections and appendix at Item 7)
For Information
(Pages 95 - 100)
15. **LSO ANNUAL REVIEW**
Report of the Managing Director (LSO).
For Information
(Pages 101 - 104)
16. **BUDGET 2017/18**
Report of the Chief Operating & Financial Officer.
For Decision
(Pages 105 - 118)
17. ***BUSINESS REVIEW**
Report of the Chief Operating & Financial Officer.
For Information
(Pages 119 - 128)
18. **DEVELOPMENT UPDATE**
Report of the Chief Operating & Financial Officer.
For Information
(Pages 129 - 148)
19. ***SBR/ STRATEGIC PLAN UPDATE**
Report of the Managing Director.
For Information
(Pages 149 - 154)
20. ***RISK UPDATE**
Report of the Chief Operating & Financial Officer.
For Information
(Pages 155 - 162)
21. ***UPDATE ON CAPITAL WORKS**
Report of the Chief Operating & Financial Officer.
For Decision
(Pages 163 - 174)
22. ***ISSUE REPORT: LEVEL 4 (FROBISHER) REFURBISHMENT**
Report of the Managing Director.
For Decision
(Pages 175 - 184)
23. ***ISSUE REPORT: RETAIL UNIT**
Report of the Managing Director.
For Decision
(Pages 185 - 192)

24. **BARBICAN PROJECTS UPDATE**
Report of the Chief Operating & Financial Officer.

For Information
(Pages 193 - 198)

25. **QUESTIONS RELATING TO THE WORK OF THE BOARD**

26. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT**